

WELCOME

Maximising **Board Effectiveness** & **Engagement** Amid Pandemic

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Thursday, August 27, 2020 1500 - 1710 hrs IST

FLOW OF AGENDA

Welcome Address	1500 - 1505 hrs	Lt. Gen. J. S. Ahluwalia, PVSM (Retd.) President, Institute of Directors, India
Keynote Address	1505 - 1515 hrs	Mr. Amitabh Kant, IAS
		Chief Executive Officer, NITI Aayog (National Institution for Transforming India), Govt. of India
Panel Discussion	1515 -1640 hrs	MAXIMISING BOARD EFFECTIVENESS & ENGAGEMENT AMID PANDEMIC
Chairman & Moderator		Mr. Dhanendra Kumar, IAS (Retd.) Chairman, Committee on National Competition Policy of India; former Chairman, Competition Commission of India & Secretary to Govt of India and Executive Director, World Bank
Speakers		Mr. Saurabh Chandra, IAS (Retd.) Chairman, MCX Ltd. (Multi Commodity Exchange of India); Independent Director on the Boards of JK Cement Ltd., SBI Pension Funds Pvt. Ltd. and Vacmet India Limited & Member of the Advisory Board, Vedanta India Ltd.; Former Secretary, Ministry of Petroleum and Natural Gas, Govt of India
		Mr. Rahul Sarin, IAS (Retd.) Independent Director on the Boards of Reliance Capital Limited, Reliance General Insurance Private Limited and Afthonia Private Limited; Former Member, Competition Appellate Tribunal; Former Secretary to Govt of India
		Dr. Ajay Dua, IAS (Retd) Director on the Boards of Dabur India Ltd., Dabur International Ltd, Kirloskar Pneumatics and Compressors Ltd. and Bussan Auto Finance Ltd.; Senior Advisor to Mitsui & Co, BNP Paribas Bank and Kyosan Electric Manufacturing Ltd.; Former Secretary, Ministry of Commerce and Industry, Govt. of India
		Mr. Stephen Page FCIS Head - EMEA Board Engagement, Nasdaq Governance Solutions, UK
		Dr. (Smt.) Aruna Sharma, IAS (Retd.) Member - Digitisation Committee, Reserve Bank of India; Independent Member, MFIN (Micro Finance Institutions Network); Independent Director on the boards of Welspun Infra and Jindal Steel & Power Ltd.; Former Secretary, Ministry of Steel, Govt. of India
		Mr. Ashishkumar Chauhan MD & CEO, BSE Ltd (Bombay Stock Exchange)
		Mr. Anil Kumar Chaudhary Chairman, Steel Authority of India Limited (SAIL)
Q&A Session (Q&A)		Interaction with Audience
Special Presentation	1640 - 1655 hrs	COGNITIVE DIVERSITY AND BOARD ASSESSMENTS: DRIVING BOARDROOM EXCELLENCE
		Mr. Stephen Page FCIS Head - EMEA Board Engagement, Nasdaq Governance Solutions, UK
	1655 - 1705 hrs	Q&A: Interaction with Audience on Special Presentation
Vote of Thanks	1705 hrs	Ashok Kapur, IAS (Retd.) Director General, Institute of Directors, India



Lt. Gen. J. S. Ahluwalia, PVSM (Retd.) President Institute of Directors, India

Lt. Gen. J. S. Ahluwalia, PVSM (Retd.) is President of the 'Institute of Directors' and of the 'World Environment Foundation' (WEF).

A Post Graduate in Electronics Engineering and MBA, he had specialised in engineering support to weapon systems of the Army. He has under gone extensive training in various manufacturing concerns in France, UK, USSR and Japan. He is a Chartered Engineer and Fellow Member of a large number of foreign and Indian professional engineering and management institutions.

He has been Chairman of the 'Institution of Engineers (INDIA)', President of 'Delhi Management Association' and chairman of 'Safety & Quality forum' (Institution of Engineers).





Amitabh Kant, IAS
Chief Executive Officer
NITI Aayog (National Institution for Transforming India), Govt. of India

Mr. Amitabh Kant, IAS is presently CEO of National Institution for Transforming India (NITI Aayog). He is a member of the Indian Administrative Service, IAS (Kerala Cadre: 1980 batch). He is the author of Branding India-An Incredible Story and has edited "The Path Ahead-Transformative Ideas for India". Mr. Kant has been a key driver of the "Make in India", Startup India, "Incredible India" and God's Own Country" initiatives that positioned India and Kerala State as leading manufacturing and tourism destinations.

He is the Chairman of the Committee to implement Digital Payment in India. He has worked as CEO, Delhi-Mumbai Industrial Corridor Corporation, CMD – ITDC, He has been the recipient of Economic Times Policy Change Agent of the Year Award, the Bloomberg TV Personality of the year Award, the NDTV Administrator of the year Award and the Distinguished Fellowship of the Institute of Directors.

He is also the recipient of Golden Peacock Award for Leadership in Economic Transformation-2017. Mr. Kant did his graduation in Economics (Hons) from St. Stephens, Delhi University and M.A from Jawaharlal Nehru University. He is a Chevening Scholar and had training with John F. Kennedy School of Government, Harvard University and Indian Institute of Management (IIM), Ahmadabad.





Dhanendra Kumar, IAS (Retd.)

Chairman, Committee on National Competition Policy of India; former Chairman, Competition Commission of India & Secretary to Govt of India and Executive Director, World Bank

Mr. Dhanendra Kumar, a former IAS officer (1968 batch, Haryana Cadre), served the Government in senior positions, at Central and State levels and in the World Bank as India's Executive Director on the Board. Presently, he is Chairman, Committee on National Competition Policy of India. Previously, as Secretary in several key Ministries, including Defense Production, Roads and Highways and Culture, he was responsible for several major policy initiatives.

His term as Additional Secretary in Ministry of Telecom coincided with explosion of cellular telephony and internet. He finally served as First Chairman of the Competition Commission of India.

He also worked as India's Resident Director in London of India Investment Centre under the Ministry of Finance to promote investments and JVs. At the State level, he served among other positions as Principal Secretary to Chief Minister and Chairman HSIDC and credited with industrial development, including Udyog Vihar and Manesar. Currently, he is also the Founder Chairman of Competition Advisory Services (I) LLP, a strategic consultancy firm in Competition Law and public policies, advising several MNCs and prominent Law firms, and active on global lecture circuit.





Saurabh Chandra, IAS (Retd.)

Chairman, MCX Ltd. (Multi Commodity Exchange of India); Independent Director on the Boards of JK Cement Ltd., SBI Pension Funds Pvt. Ltd. and Vacmet India Limited & Member of the Advisory Board, Vedanta India Ltd.; Former Secretary, Ministry of Petroleum and Natural Gas, Govt of India

Mr. Saurabh Chandra, IAS (retd.) is currently a Public Interest Director and Chairman of the Board of Directors of MCX and an Independent Director on the Boards of SBI Pension Funds Pvt. Ltd, Vacmet India Limited and J.K. Cements Ltd.; also a member of the Advisory Board of Vedanta Limited. A Graduate in Electrical Engineering from the Indian Institute of Technology, Kanpur, retired from the post of Secretary, Government of India, Ministry of Petroleum and Natural Gas. Prior to which he was Secretary in the Department of Industrial Policy and Promotion, Ministry of Commerce and Industry, Government of India. He has vast experience in formulation and implementation of policies at the highest levels and reform measures in multiple areas and sectors – oil and gas, industry & manufacturing, foreign direct investment, intellectual property and disinvestment including strategic sales





Rahul Sarin, IAS (Retd.)

Independent Director on the Boards of Reliance Capital Limited, Reliance General Insurance Private Limited and Afthonia Private Limited; Former Member, Competition Appellate Tribunal; Former Secretary to Govt of India

Mr. Rahul Sarin, IAS (retd.), a civil servant with a distinguished record of public service of over forty years, retired as Secretary to Government of India. Currently, he serves as an Independent Director of Reliance Capital Limited, Reliance General Insurance Private Limited and Afthonia Private Limited. He is also a Member of the Board of Governors of Thapar Institute of Engineering Technology (a deemed to be University). His last assignment after superannuation functioning as a Judge in Competition Appellate Tribunal of five years greatly complemented his long career. He has a keen insight in the use of policy as an effective instrument of spearheading socio-economic transformation. Mr. Sarin has also published two books- 'Development Perspectives' (2016) and 'China's Agriculture and Political Economy' (2017).





Dr. Ajay Dua, IAS (Retd.)

Director on the Boards of Dabur India Ltd.,
Dabur International Ltd, Kirloskar Pneumatics and Compressors Ltd.
and Bussan Auto Finance Ltd.; Senior Advisor to Mitsui & Co,
BNP Paribas Bank and Kyosan Electric Manufacturing Ltd.;
Former Secretary, Ministry of Commerce and Industry, Govt. of India

Dr. Ajay Dua, IAS (Retd.) was a distinguished member of the Indian Civil Services for 37 years before moving to the private sector. Currently, he is on the Boards of Directors of Dabur India, Dabur International Ltd., Kirloskar Pneumatics & Compressors Ltd. and Bussan Auto Finance Ltd. He also advises Mitsui (India) & Kyosan Electric Equipment Manufacturing Ltd.

Previously, he was Chairman, Areva (T&D), (now separately, Alstom Transmission and Schneider Distribution), and HSBC Securities Pvt. Ltd. He has also been a member of Global / Indian Advisory Councils of several MNCs including Panasonic Inc., Rothschild & Co, Rio Tinto Ltd. And BNP Paribas Bank. While in service, he has held many senior positions with the Govt. of India including: Secretary, Ministry of Commerce & Industry, Director General, ESIC & Joint Secretary, Ministry of Power. He was the Chairman, Governing Council, National Institute of Design, National Productivity Council and National Manufacturing Centre For Excellence. He was also Chairman elect of the Asian Productivity Council (Tokyo) & Vice Chairman, International Social Security Organisation (Geneva).

As a Government nominee, he has been a Board Member of IDBI Bank Ltd., EXIM Bank of India, NTPC Limted, Power Grid Corporation of India, Power Finance Corporation Ltd., Rural Electrification Corporation Limited. He was also the Chairman cum Managing Director, National Hydro Power Corporation (NHPC) for almost two years. A St. Stephen's College Graduate, Dr. Dua obtained an M.Sc (Economics) Degree from London School of Economics, UK. He had awarded Doctorate in Economics by the University of Mumbai. He also secured diplomas in Business Administration, Marketing Management and Russian Language.





Stephen Page FCIS Head - EMEA Board Engagement, Nasdaq Governance Solutions, UK

Mr. Stephen Page is Head of EMEA Board Engagement, Nasdaq Governance Solutions and has been a Fellow of the Chartered Governance Institute for over 25 years. During his career, he has acted as director, corporate secretary, head of legal, and independent advisor for many UK and non-UK public and private companies, including professional service firms, multinationals and a UK development capital business.

Stephen established his own successful corporate compliance services business in the early 2000s, which was eventually sold to a Hong Kong Bank. In recent years, Stephen has spoken on governance topics at a number of international conferences.





Dr. Aruna Sharma, IAS (Retd.)

Member - Digitisation Committee, Reserve Bank of India; Independent Member, MFIN (MicroFinance Institutions Network); Independent Director on the boards of Welspun Infra and Jindal Steel & Power Ltd.; Former Secretary, Ministry of Steel, Govt. of India

Dr. Aruna Sharma, IAS (retd.) is an Indian Administrative Officer (1982 batch); she retired after her work in Steel and Information Technology with the Government of India. Currently, she is in 5 member high-level RBI Digitisation Committee for deepening of Digital Payments. She is an Independent Director with MFIN, Welspun Infra Ltd. and Jindal Steel and Power Ltd., besides her pro bono work in field of development, core sector and environment. She has held senior positions with the Govt. of India such as- Secretary, Ministry of Information Technology and later, Secretary Ministry of Steel.

She was instrumental to bring in holistic approach has visualized and drafted the National Steel Policy and also clear policy on preference to local manufacture that has enabled complete revival of sector. She has also been instrumental in successful implementation of transformational softwares such 'SAMAGRA', 'PANCH PARMESHWAR'. Dr. Sharma has been member of National Knowledge Commission on Healthcare and Education. Her doctoral work is on psycho-barriers in access to public health care. She has also authored 3 books-'Reaching the Last Beneficiary: Resource Convergence Mantra Model '(2008), 'Impact of Recourse Convergence in Policy Making, Program Design and Execution' (2014) released by UNDP.

Her latest work is the 'You @ Game Changer for Inclusive Growth' for public representatives. She is Fellow with University of Bath in UK, and working on accelerating the success and sustainability of SDGs by resorting to common household data base. She is alumni of Harvard Kennedy School.





Ashishkumar ChauhanManaging Director & Chief Executive Officer
BSE Ltd. (Bombay Stock Exchange)

Mr. Ashishkumar Chauhan is the MD & CEO, BSE Ltd., the oldest exchange in Asia and the fastest exchange in the world with 6 Micro seconds response time. BSE is also the largest exchange in the world with more than 5000 listed companies and India's first universal exchange to offer trading across all asset classes. He is credited with reviving BSE and completing its listing which was oversubscribed more than 51 times.

He was also instrumental in setting up India International Exchange, India's first International exchange, inaugurated by India's PM Shri Narendra Modi (January 2017). Prior to joining BSE Ltd., he worked (2000 – 2009) at Reliance Industries as President and Group CIO, Head of Corporate communications and CEO, Cricket team-Mumbai Indians in its formative years. From 1993 to 2000, he setup India's National Stock Exchange (NSE), primarily on technology, screen based trading system, satellite communications network, equities and derivatives businesses, and with Nifty Index amongst his many responsibilities.

He is considered the father of modern financial derivatives in India due to his work at NSE. He has received several Indian and International awards including Distinguished Alumnus Awards from both his Alma Mater IIT Bombay and IIM Kolkata, a rare achievement. He was awarded the "Digital Icon of Year" by Indian Express Group and ranked amongst the top CEOs in financial markets by Asian Banker. He co-authored a book on the history of the BSE titled 'The Temple of Wealth Creation'.





Anil Kumar Chaudhary
Chairman
Steel Authority of India Limited (SAIL)

Mr. Anil Kumar Chaudhary assumed Chairmanship of the Steel Authority of India (SAIL), a 'Maharatna' PSU, in 2018. With a rich experience of over 34 years in the Iron & Steel Sector, he has acquired all round knowledge of the sector. In his capacity as a member of the Board Sub-committees on Operational issues, Projects, CSR, Shareholders' Grievances, etc., he is also a permanent invitee to the Audit Committee and Nomination & Remuneration Committee during his tenure as Director – Finance (prior to this), Previously, he has also been the Director-in-charge of Enterprise Risk Management, member of the SAIL Risk Management Committee, Director (Personnel), SAIL.

He was a member of the National Joint Committee for Steel Industry (NJCS). He chaired the Strategic Disinvestment of Special Steel Plants of SAIL and another one on Turnaround of SAIL. He is a member of the Institute of Cost Accountants of India (ICAI) and the Institute of Company Secretaries of India (ICSI); an alumnus of Faculty of Law and Faculty of Management Studies (FMS) under Delhi University;

The Advanced Financial Management Programme from Royal Institute of Public Administration (RIPA), London and Specialised Management Programme from Management Development Institute, European School of Management. He has been a recipient of the Corporate Excellence Award for Finance and Financial Management twice from the Institute of Public Enterprise (2012 & 2013), CMA-CFO of the Year Award (2014) from ICAI, CFO Roll of Honor (2015 & 2016) by CFO Institute, amongst others.



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