

ANNUAL
DIRECTORS' CONCLAVE - 2021
06 - 07 OCTOBER, 2021 | NEW DELHI | VIRTUAL

Theme:
**Creating a Future-Ready Board
for Investment and Inclusive Growth**

PROGRAMME**
(UPDATED AS ON OCT. 06, 2021)

DAY - 1 WEDNESDAY, 6TH OCTOBER, 2021

1100 hrs IST onwards	Logging-in & Joining the Annual Directors Conclave - 2021
[1130 - 1300 hrs]	Inaugural Keynote Session
Welcome Address 1130 - 1140 hrs	Lt. Gen. J. S. Ahluwalia, PVSM (Retd.) President, Institute of Directors, India
Chairman's Address 1140 - 1150 hrs	Hon'ble Justice M N Venkatachaliah National Chairman, Institute of Directors former Chief Justice of India & former Chairman, National Human Rights Commission
Keynote Address 1150 - 1205 hrs	<i>Corporate Governance – Best Practices & CSR</i> Mr. Rakesh Bharti Mittal Vice-Chairman Bharti Enterprises, India
Keynote Address 1205 - 1220 hrs	<i>Current Corporate Governance Landscape in India</i> Mr. Keki M. Mistry Vice Chairman and CEO HDFC Limited, India
Keynote Address 1220 - 1230 hrs	Dr. Anup Wadhawan, IAS (Retd.) Former Secretary, Department of Commerce, Ministry of Commerce & Industry, Govt. of India
Keynote Address 1230 - 1245 hrs	Mr. Tarun Kapoor, IAS Secretary Ministry of Petroleum & Natural Gas Govt. of India
Guest of Honour Address 1245 - 1300 hrs	Mr. Girish Chandra Murmu, IAS Comptroller and Auditor General of India
1300 hrs	<i>End of the Session</i>
Keynote Session- I 1300 – 1400 hrs	<i>Corporate Governance : Moving beyond mere Compliance</i> <ul style="list-style-type: none"> ➤ <i>Corporate Governance: A business Imperative for competitive advantage</i> ➤ <i>Rebooting Governance Strategies & Policies for the post-pandemic world</i> ➤ <i>Corporate Governance : Getting it right and making a valuable asset to business</i> ➤ <i>Ethics, Values & Culture : the Role of the Board</i> ➤ <i>Effective Board Practices & Decision-making in a corporate Boardroom</i> ➤ <i>Trusteeship vs. Stewardship: Bringing Clarity to the Board's Role</i>
Keynote Speaker 1300 - 1315 hrs	Prof. (Judge) Mervyn E. King SC Chairman, King Committee on Corporate Governance; Patron, Good Governance Academy, Chair Emeritus, IIRC & GRI and former Judge, Supreme Court of South Africa

Keynote Speaker 1315 - 1330 hrs	Mr. William Brooks, FCA President The Institute of Chartered Accountants in England and Wales (ICAEW), UK
Keynote Speaker 1330 - 1345 hrs	CS Mr. Nagendra D. Rao President The Institute of Company Secretaries of India
Keynote Speaker 1345 - 1400 hrs	<i>Boards and their Role in taking Indian Corporate Governance beyond mere Compliance</i> Mr. Jeff Jackson Director, Asia Research Glass Lewis, Australia
	<i>Q&A interactions with Audience after respective speeches</i>
1400 hrs	<i>End of the Session</i>
1400 – 1455 hrs	Recess for Lunch
Introduction 1455 - 1500 hrs	Dr. Graham Wilson Leadership & Organization Development, University of Oxford, UK
Keynote Session- II 1500 - 1630 hrs	<i>Creating a future-ready Board which is Diverse, Socially Responsible, Tech-savvy and understands Inclusion</i> <ul style="list-style-type: none"> ➤ <i>The Board’s Role in Sustainable Leadership</i> ➤ <i>Board Leadership and Rising Stakeholder Expectations for the new Era</i> ➤ <i>The Rise of ESG investing and Stakeholder Capitalism</i> ➤ <i>Future of Global Governance & Development Partnerships</i> ➤ <i>AI in the Boardroom: Challenges and Opportunities</i> ➤ <i>The Importance of Diversity on Board’s Effectiveness</i>
Keynote Speaker 1500 - 1515 hrs	Dr. Rajendra Kumar, IAS Additional Secretary Ministry of Electronics and IT (MeitY) Govt. of India
Keynote Speaker 1515 - 1530 hrs	Mr. Mark Millar, FCCA President ACCA - Association of Chartered Certified Accountants, UK
Keynote Speaker 1530 - 1545 hrs	Mr. Sanjay Nayar Chairman KKR India
Keynote Speaker 1545 - 1600 hrs	Mr. Atul Temurnikar Co-Founder and Executive Chairman Global Indian International School (GIIS), Singapore
Keynote Speaker 1600 - 1615 hrs	(Ms.) Daisy Chittilapilly President - India & SAARC CISCO, India
1615 - 1630 hrs	<i>Q&A interactions with Audience after respective speeches</i>
1630 hrs	<i>End of the Session</i>
Keynote Session- III 1630 - 1800 hrs	<i>Developing a roadmap for the Effectiveness of Boards through Independent Directors (IDs)</i> <ul style="list-style-type: none"> ➤ <i>How can Independent Directors really be independent?</i> ➤ <i>Leveraging ‘Independent Judgement’ in the Boardroom</i> ➤ <i>Vanguards of Shareholders: IDs as leaders of Investment Stewardship</i> ➤ <i>Raising Governance Standards through effective Board Committees</i> ➤ <i>Role of Women Independent Directors in the Boardroom beyond Statutory Requirement</i> ➤ <i>Empowering Independent Directors to boost oversight and Corporate Governance across the board</i>

Guest of Honour Keynote Speaker 1630 - 1645 hrs	Mr. Vindi Banga Chair, UK Government Investments (UKGI); Senior Partner, Clayton Dubilier & Rice, and Senior Independent Director, GlaxoSmithKline plc., UK
Session Chair & Keynote Speaker 1645 - 1700 hrs	Mr. Shailesh V. Haribhakti, FCA Chairman – Western Region, Institute of Directors, India; Board Chairman – Blue Star Ltd., L&T Finance Holdings Ltd., Future Lifestyle Fashions Ltd. and NSDL e-Governance Infrastructure Ltd.; Independent Director on multiple Boards
Keynote Speaker 1700 - 1715 hrs	Sir Andrew Likierman Professor of Management Practice, and former Dean London Business School, UK
Keynote Speaker 1715 - 1730 hrs	Dr. Punita Kumar-Sinha PhD, CFA Investment Professional & Board Member Independent Director on the Boards of Lupin Limited, JSW Steel, Blackstone Embassy REIT and Rallis India Limited, and Governor on the Board of the CFA Institute, Founding Partner, Pacific Paradigm Advisors Boston / India
1730 - 1800 hrs	<i>Panel Discussion followed by Q&A interactions</i>
1800 hrs	<i>End of the Session</i>
Special Keynote Address	<i>SEBI's robust framework for Independent Directors</i>
Keynote Speaker 1800 - 1815 hrs	Mr. G. Mahalingam Whole Time Member Securities and Exchange Board of India (SEBI)
Special Presentation 1815 - 1830 hrs	Release & Presentation of a Survey Report on <i>The Role of Independent Directors in addressing Corporate Fraud and Misconduct</i> <i>(conducted jointly by IOD, India & Deloitte Touche Tohmatsu India)</i> Mr. Nikhil Bedi Partner and Leader – Forensics, Financial Advisory Deloitte Touche Tohmatsu India LLP
1830 hrs	<i>End of the Day 1</i>

DAY 2

THURSDAY, 7TH OCTOBER, 2021

1100 hrs IST onwards	Logging- in & Joining the Annual Directors Conclave - 2021
[1130 - 1230 hrs]	Opening Keynote Session
Opening Remarks 1130 – 1140 hrs	Mr. Ashok Kapur, IAS (Retd.) Director General, Institute of Directors, India
Keynote Address 1140 - 1155 hrs	Mr. Sivasubramanian Ramann, IA&AS Chairman & MD Small Industries Development Bank of India (SIDBI)
Guest of Honour Address 1155 - 1210 hrs	Mr. Alok Tandon, IAS Secretary Ministry of Mines Govt. of India
1210 – 1215 hrs	<i>Q&A Interaction with 'Guest of Honour'</i>
Keynote Address 1215 - 1230 hrs	

1230 hrs	<i>End of the Session</i>
Keynote Session IV 1230 - 1400 hrs	Governance Strategies for State Development <ul style="list-style-type: none"> ➤ <i>Global Investment Destination - States in India</i> ➤ <i>Governance Strategies & moving forward with Global Goals (SDGs)</i> ➤ <i>Establishing advanced governance structures & policies for a competitive advantage</i> ➤ <i>Strategy for New Growth Model Post -Covid</i> ➤ <i>Leveraging Core Competence of Business & Government to achieve the New 'Vision'.</i> ➤ <i>The Role of States in attracting Foreign Direct Investments</i>
Keynote Speaker 1230 - 1245 hrs	Dr. P. Anbalagan, IAS Chief Executive Officer Maharashtra Industrial Development Corporation (MIDC) Govt. of Maharashtra, India
Keynote Speaker 1245 - 1300 hrs	<i>Tourism for Inclusive Development</i> (Ms.) Swati Sharma, IAS Secretary (Tourism), Govt. of NCT of Delhi; and Managing Director & CEO, Delhi Tourism & Transportation Development Corporation Ltd., India
Keynote Speaker 1300 - 1315 hrs	Mr. Sheo Shekhar Shukla, IAS Principal Secretary – Tourism, and Managing Director, Madhya Pradesh Tourism Board Govt. of Madhya Pradesh, India
Keynote Speaker 1315 - 1330 hrs	Mr. Santosh Kumar Mall, IAS Secretary - Tourism Govt. of Bihar, India
Keynote Speaker 1330 - 1345 hrs	Mr. S. Satyanarayana, IAS Chief Executive Officer Andhra Pradesh Tourism Authority, Govt. of Andhra Pradesh, India
Keynote Speaker 1345 - 1400 hrs	Mr. Arun Prasad P., IFS Managing Director Chhattisgarh State Industrial Development Corporation Limited (CSIDC) Govt. of Chhattisgarh, India
	<i>(Q&A) Interaction with Audience after respective speeches</i>
1400 hrs	<i>End of the Session</i>
1400 - 1500 hrs	Recess for Lunch
Keynote Session V 1500 - 1630 hrs	ESG Strategies in the Boardroom: <i>Board's new areas of focus & priorities on Agenda</i> <ul style="list-style-type: none"> ➤ <i>Revisiting strategies to deal with emerging global crises- Climate Change, Economic uncertainties & Geopolitical shifts</i> ➤ <i>Join the ESG Bandwagon - New Stakeholder led agenda to Corporate Boardrooms</i> ➤ <i>Redefining Corporate Purpose & Board Oversight for Environmental & Social Impact</i> ➤ <i>Navigating the Board's Sustainability Agenda amid Pandemic</i> ➤ <i>Role of institutional investors in achieving ESG goals and inclusive Growth</i> ➤ <i>Unlocking ESG's strategic value to attract long-term investors and secure shareholder support</i>
Guest of Honour Keynote Speaker 1500 - 1515 hrs	(Ms.) Mudita Mishra Additional Development Commissioner (Handicrafts) Ministry of Textiles, Govt. of India, and Managing Director, NHDC Limited

Keynote Speaker 1515 - 1530 hrs	Mr. Sivaramakrishnan Ganapathi Managing Director Gokaldas Exports Ltd., India
Keynote Speaker 1530 - 1545 hrs	Mr. Terry Heymann Chief Financial Officer World Gold Council, UK
Keynote Speaker 1545 - 1600 hrs	Mr. Ranjan Kumar Mohapatra Director (HR) Indian Oil Corporation Ltd.
Keynote Speaker 1600 - 1615 hrs	<i>Boards & ESG</i> Mr. Siddharth Sharma Group Chief Sustainability Officer Tata Sons, India
Keynote Speaker 1615 - 1630 hrs	Dr. Sanjay Mukherjee, IAS Vice Chairman and Managing Director City and Industrial Development Corporation of Maharashtra Ltd. (CIDCO), India
	<i>Q&A interactions with Audience after respective speeches</i>
1630 hrs	<i>End of the Session</i>
Keynote Session VI 1630 - 1800 hrs	<i>Corporate Governance in Public Sector Enterprises: Developing Innovative Frameworks</i> <ul style="list-style-type: none"> ➤ <i>Setting the bar high for the Governance of Eco-System: Best Practices as a Principal Shareholder</i> ➤ <i>Taking the lead on efficiency, accountability and the bottom line</i> ➤ <i>Developing Frameworks & Policies beyond Regulatory Frontiers & Compliance Commitments</i> ➤ <i>Re-visiting Governance Structures and Policies: Is it time for a change?</i> ➤ <i>Getting a Measure of Corporate Governance in Public Sector Undertakings to increase competitiveness and improve investor confidence</i> ➤ <i>Strategy to improve PSU's focus on global competitiveness and best practices in corporate governance</i>
Guest of Honour Address 1630 - 1640 hrs	Mr. Ali Raza Rizvi, IAS Secretary, Department of Public Enterprises Ministry of Finance, Government of India
1640 - 1645 hrs	<i>Q&A Interaction with 'Guest of Honour'</i>
Keynote Speaker 1645 - 1700 hrs	Dr. (Mrs.) Alka Mittal Director (HR) Oil & Natural Gas Corporation (ONGC), India
Keynote Speaker 1700 - 1715 hrs	Mr. A. K. Tiwari Director (Finance) GAIL (India) Limited
Keynote Speaker 1715 - 1730 hrs	Mr. A. K. Jana Managing Director Indraprastha Gas Ltd., India
Keynote Speaker 1730 - 1745 hrs	Mr. A. Ratna Sekhar Chairman & Managing Director Balmer Lawrie & Company Limited, India
1745 - 1800 hrs	<i>Q&A interactions with Audience after respective speeches</i>
1800 hrs	<i>End of the Session</i>
Summary of Recommendations 1800 - 1810 hrs	Prof. Colin Coulson-Thomas Director-General- UK and Europe Operations, Institute of Directors, India; President, Institute of Management Services, UK
Vote of Thanks 1810 - 1815 hrs	Mr. Pradeep Chaturvedi Vice President, Institute of Directors, India
1815 hrs	<i>End of the Programme</i>

***** The End *****

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